

## REVENUE BUDGET & CAPITAL PROGRAMME MONITORING AS AT 31 JANUARY 2017

### Purpose of the Report

1. This report provides the Month 10 monitoring statement on Sheffield City Council's Revenue Budget and Capital Programme for January 2017. Paragraphs 2 – 20 cover Revenue Budget Monitoring, and the Capital Programmes are reported from paragraph 21.

### REVENUE BUDGET MONITORING

#### Summary

2. Previously we have presented the Council's financial position in two elements, namely the underlying position on the services commissioned/provided by the Council, and the position on services that are commissioned and funded jointly with the health service. For the purpose of this report, we have presented the financial position as just one element; the Council's overall position.
3. As at month 10, the Council is showing a forecast overspend of £3.3m. This is an improved position of £733k since the Month 9 monitoring report. It should be stressed that this is prior to mitigating savings that are currently being identified by Portfolios to reduce this overspend by year end.
4. The month 9 Budget Monitoring report presented to Cabinet on the 15<sup>th</sup> February, highlighted that should this outturn position not improve or the Council continues to overspend, to avoid going below the £12m absolute minimum on the General Fund Reserve, we will un-earmark NHB reserves to cover the overspend. This proposal is to be finalised at year end.
5. The overall Council position is summarised in the table below.

Portfolio	FY Outturn £000s	FY Budget £000s	FY Variance £000s	Movement from Month 9
CYPF	73,578	67,032	6,546	↑
COMMUNITIES	145,308	138,580	6,728	↓
PLACE	144,325	144,901	(576)	↓
POLICY, PERFORMANCE & COMMUNICATION	2,480	2,237	243	↔
RESOURCES	55,614	56,728	(1,114)	↔
CORPORATE	(417,964)	(409,478)	(8,487)	↓
<b>GRAND TOTAL</b>	<b>3,341</b>	<b>-</b>	<b>3,340</b>	<b>↓</b>

6. They key reasons for the Month 10 forecast overspend position of £3.3m are:
- **Children, Young People and Families (CYPF)**, based on trends to date, are forecasting to overspend by £6.5m. Placements are reporting a £3.9m overspend; this reflects the full year impact on the current number of placements and the costs for the remainder of the year. Fieldwork Services forecast overspend of £1.1m results from pressures on social workers as a result of increased number of caseloads. Other areas of forecast overspend include delayed savings of £796k on Short Break and Direct payments and £750k relating to health care services because agreement has not yet been secured on joint contributions with the CCG for Children's Services Payments.
  - **Communities**, based on trends to date, are forecasting an overspend of £6.7m. This is primarily due to a £4.8m overspend as a result of demand pressures in Care and Support relating to Learning Disability Services and Long Term Support. In addition, there is a forecast overspend of £2.9m relating to commissioned services, due mainly to an emerging overspend against Commissioned Mental Health Services. These overspends are partly offset by a number of reductions in spending across the service – a fuller delineation of spending in each service is available in Appendix 1.
  - **Place** are forecasting an underspend of £576k primarily due to additional property rent income.
  - **Policy, Performance and Communications** are forecasting an overspend of £243k due to lower than anticipated advertising income as a result of contract delays.
  - **Resources** are forecasting a reduction in spending of £1.1m, due mainly to; lower than anticipated former employee pensions costs of £692k, £718k on Commercial Services due to confirmation of early payments discounts, project savings and vacancy management, £237k in Human Resources as a result of additional income and funding adjustment for staff transferred into the service, and £402k in Housing Benefits due primarily to the outcomes of a Government fraud initiative. These reductions in spending are partly offset by; additional employee costs of £217k as a result of the Customer Engagement Programme being unachievable in this financial year, £503k within Transport and Facilities Management due to pressures on the cleaning budget and CSSR project costs, and £213k relating to additional costs associated with implementation of the ReFine Programme.
  - **Corporate** are showing a forecast underspend of £8.5m. This is due to a £14.3m underspend following a major review of corporate budgets. This includes the release of £3m from the Better Care Fund contingency to relieve

pressure on the Mental Health budget, £3m on the Corporate Redundancy budget due to lower than anticipated VER/VS applications, a £2.8m reduction in borrowing costs as a result of an increase in cash balances available for investment, the use of £1.6m of Social Care reserves, and the release of £0.9m corporate contingencies set aside for potential city centre redevelopment costs. These are in part offset by an anticipated £2.7m pressure relating to the Independent Living Fund not materialising in 2016/17, as well as pay inflation in line with Living Wage Foundation rates.

- These underspends offset a forecast overspend of £5.8m, which is due to an anticipated shortfall in the Better Care Fund (BCF). We and the CCG agreed when the BCF was set up that £9.3m of funds would be made available in total by the two partners. The NHS would fund £5m, and the Council would fund £4.3m as a one-off in 2015/16, with the aim that the BCF would identify savings to eliminate the need for this contribution after 2015/16, or the CCG would identify a source of funds for it. However we now have a significant concern that slippage on this approach is occurring without the underlying savings yet emerging on a joint budget of £280m. SCC is the junior financial partner in this arrangement. Consequently the £4.3m is now a corporate pressure, and in addition the CCG is currently only able to guarantee £3.5m of the £5m of its share of the funding. We and the CCG continue to discuss the funding and management of the BCF.
7. The cumulative effect of funding cuts due to the national austerity programme, combined with emerging social care pressures and the challenge of securing funding from Health are making the Council's current financial predicament extremely difficult. Based on the current trajectory, and in spite of a major review of corporate budgets, it would appear highly likely that the Council is going to overspend this year. Although emergency measures are being considered, and plans are being put in place to balance the budget for 2017/18, the strategy to bring social care pressures under control will take at least a year to implement.

## Commentary

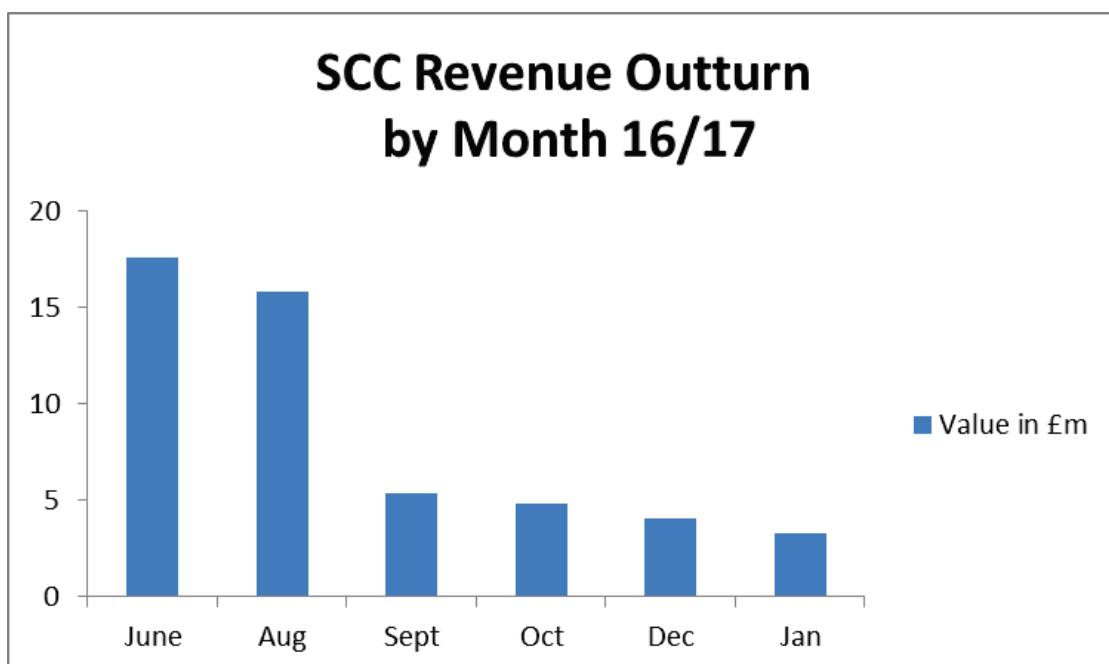
8. The main variations since Month 9 are:
- **Children, Young People and Families (CYPF).** The adverse movement of £261k from month 9 is primarily due to an increase in demand and costs within SEN transport.
  - **Communities.** The forecast £341k reduction in spending since Month 9 is the result of a number emerging pressures and savings across the whole portfolio. This is in large part due to a £239k movement in Commissioning

(due to the clarification of contract cost with the Care Trust and a service user moving to the Older Person's service) and Community Services of £268k (consisting of a number of small movements across different services). There is an adverse movement of £201k within Care & Support due to emerging cost pressures, offset by increased contributions from service users and the CCG.

- **Place.** Across the portfolio there is a positive movement of £276k made up of a £113k positive movement in Creative Sheffield and £100k in Business Strategy & Regulation due to further small improvements in spend and income across a number of service areas, including staff vacancies.
- **Corporate.** Due to lower levels of borrowing than originally planned during 2016/17, investment returns are in excess of target and new borrowing undertaken during the year was at a lower rate of interest than anticipated. Therefore interest rate costs on borrowing have been lower, creating a net £433k positive movement.

9. Movements from initial forecasts at Month 3:

The forecast outturn shows an improved position of £13.5m from the £17.6m overspend reported in Month 3. This improvement reflects Portfolios' attempts to reduce spending, but also the major review of corporate budgets to help offset the significant pressures within the Communities and CYP portfolios. The position month by month is shown in the following chart:



10. Full details of all reductions in spend, overspends and movements from the previous month within Portfolios are detailed in **Appendix 1**.

### **Approval Requests**

11. There are a number of requests from Portfolios to either access funding or carry forward budget into the next financial year. Please see Appendix 7 for further details.
12. It should be borne in mind that, if all the carry forward requests are approved, these will worsen the current position by £349k. This will result in a forecast overspend of £3.7m.

### **Public Health**

13. The Public Health ring-fenced grant is currently forecasting a £582k underspend against the original grant allocation. Further details of the forecast outturn position on Public Health are reported in **Appendix 2**.

### **Housing Revenue Account**

14. As at Month 10, early indications suggest an improved full year outturn position of £2.7m. As such, the funding contribution to the capital investment programme will be revised to take this into account. This is in line with the HRA Business Plan which sets out the Council's plans and priorities for investment in council housing over the next five years.
15. The main areas contributing to the outturn include; a net increase in income of £531k, primarily as a result of a reduced level of bad debt provision offset by a higher turnover of vacant properties, a reduction in other income of £192k, lower demand on the repairs service resulting in a saving of 379k, a reduction in overall running costs of £1.4m, of which £2.1m relates to savings on staffing costs, and a £0.7m net increase in other running costs. A reduction of £623k is also forecast on loan interest payments due to revised borrowing assumptions.
16. Further details of the HRA forecast outturn can be found in **Appendix 3** of this report.

## Growth Investment Fund

		£m
Income	Reserves as at 1/04/16	-7.1
	Anticipated 16/17 NHB Grant	-9.3
	<b>Total Income</b>	<u>-16.4</u>
Expenditure	2016/17 Spend to Date	1.3
	Forecast to Year End	0.5
	Future Years' Approved Commitments	3.7
	Proposed Approvals in this report	0.0
	Proposed Future Allocations	<u>3.4</u>
	<b>Total Expenditure</b>	<u>8.9</u>
	<b>Funds Available for Investment</b>	<u><u>-7.5</u></u>

17. No significant change during this month. Project Managers have re-profiled forecasts to reflect the slightly lower spend.

18. Work is progressing on a number of future projects which will be brought forward for approval in due course.

## Collection Fund

19. Collection Fund monitoring will be reported in Month 9 and will include the third quarter results. **Appendix 4** has been retained for the Collection Fund as blank for continuity for future months.

## Corporate Risk Register

20. The Council maintains a Corporate Financial Risk Register which details the key financial risks facing the Council at a given point in time. The Corporate Risk Register is reported quarterly and will be reported in Month 9. **Appendix 5** has been retained for the Corporate Risk Register as blank for continuity for future months.

## Capital Summary

21. The approved capital programme budget for 2016/17 at 31 January is £228.6m. This is a reduction of £19m from Month 9 due to various authorised changes to budget as summarised in Section 8 of Appendix 6.

22. The full year forecast in Month 10 is £212.1m – an increase of £6.3m on the Month 9 forecast. At Month 10, the variance of forecast v actual is -£14.5m (8.5%) behind plan. The forecasted full year variance is -£16.5m (Budget – Forecast) - this represents a slippage rate of 7.2% which is down from 8.8% reported at Month 9.
23. Further details of the Capital Programme monitoring are reported in **Appendices 6 to 6.1**.

## **Implications of this Report**

### **Financial implications**

24. The primary purpose of this report is to provide Members with information on the City Council's Budget Monitoring position for 2016/17, and as such it does not make any recommendations which have additional financial implications for the City Council.

### **Equal opportunities implications**

25. There are no specific equal opportunity implications arising from the recommendations in this report.

### **Legal implications**

26. There are no specific legal implications arising from the recommendations in this report.

### **Property implications**

27. Although this report deals, in part, with the Capital Programme, it does not, in itself, contain any property implications, nor are there any arising from the recommendations in this report.

## **Recommendations**

28. Members are asked to:
- (a) Note the updated information and management actions provided by this report on the 2016/17 Revenue Budget position.
  - (b) Consider for approval the requests for access to funding and carry forward requests in **Appendix 7**.

- (c) In relation to the Capital Programme:
- (i) Approve the proposed additions to the Capital Programme listed in **Appendix 6.1**, including the procurement strategies and delegations of authority to the Interim Director of Finance and Commercial Services or nominated officer, as appropriate, to award the necessary contracts following stage approval by Capital Programme Group;
  - (ii) Approve the proposed additions to the Capital Programme relating to the Growth Investment Fund listed in **Appendix 6.1**;
  - (iii) Approve the proposed variations, deletions and slippage in **Appendix 6.1**;

And note:

- (iv) The variations authorised by Directors under the delegated authority provisions, and;
- (v) The latest position on the Capital Programme.

### **Reasons for Recommendations**

29. To formally record changes to the Revenue Budget and the Capital Programme, to gain Member approval for changes in line with Financial Regulations, and to reset the capital programme in line with latest information.

### **Alternative options considered**

30. A number of alternative courses of action are considered as part of the process undertaken by Officers before decisions are recommended to Members. The recommendations made to Members represent what Officers believe to be the best options available to the Council, in line with Council priorities, given the constraints on funding and the use to which funding is put within the Revenue Budget and the Capital Programme.

**Dave Phillips**  
**Head of Strategic Finance**



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## PORTFOLIO REVENUE BUDGET MONITORING AS AT 31 JANUARY 2017

### Children Young People and Families (CYPF)

#### Summary

1. As at month 10 the Portfolio is forecasting a full year outturn of an overspend of £6.5million, an adverse movement of £260k from the month 9 position. The key reasons for the forecast outturn position are:
  - **Business Strategy** - £189k forecast overspend. The key reasons are a reduction in spend in catering due to the release of a provision for £234k which is no longer required, This has been offset by a forecast overspend of £202k on Transport, due to increased demand and increased costs.
  - **Children and Families** - £6.5million forecast overspend. The key reasons are:
    - Fieldwork Services - a forecast overspend of £1.1m, this is mainly due to a forecast overspend on fieldwork staffing budgets of £113k, due to pressures on social workers and an increase in the number of caseloads. The planned tapering down model of social workers has been delayed and a number of temporary staff have been recruited to meet this increase in demand. However the service is experiencing difficulties in recruiting and retaining staff, which has reduced the overspend. There is a £613k forecast overspend on non-staffing budgets, due to increased transport costs and contact time for Children in Care. There is a £187k forecast overspend on legal fees, due to an increase in the number of cases.
    - Health Strategy – a forecast overspend of £796k on Short Breaks and Direct Payments, due to the delay in anticipated savings due in year and an increase in demand this year.
    - Provider Services – a forecast overspend of £357k, due to delays in anticipated savings on integrated residential and disability services with health, due in year.
    - Early Intervention and Prevention – a forecast overspend of £484k due to anticipated savings of £200k on uncommitted contracts and savings in-year on legal fees, offset by a reduced expected contribution of £750k from the CCG, leaving a net overspend of £547k.

- Placements – forecast overspend of £3.9m. This reflects the full year impact on the current number of placements and the costs of these placements for the remainder of the year. Also includes £250k overspend due to a reduction in the expected contribution from the CCG.
- **Inclusion and Learning Service** – A forecast reduction in spend of £162k, made up of a number of small underspends across the service.
- **Lifelong Learning, Skills and Communities** – A forecast overspend of £53k, which is due to a number of overspends across the service.

## Financial Results

Service	Forecast Outturn £000s	FY Budget £000s	FY Variance £000s	Movement from Month 9
BUSINESS STRATEGY	2,519	2,330	189	↑
CHILDREN & FAMILIES	64,527	58,061	6,466	↔
INCLUSION & LEARNING SERVICES	(185)	(23)	(162)	↔
LIFELONG LEARN, SKILL & COMMUN	6,717	6,664	53	↔
<b>GRAND TOTAL</b>	<b>73,578</b>	<b>67,032</b>	<b>6,546</b>	<b>↑</b>

## DSG

2. The following is a summary of the position on DSG budgets at month 10:

	Month 9 £000	Month 10 £000
Business Strategy	342	350
Children and Families	222	238
Inclusion and Learning Services	795	789
Lifelong Learning, Skills and Communities	361	361
	<b>1,722</b>	<b>1,738</b>

## Commentary

3. The following commentary concentrates on the changes from the month 9 position.

### Business Strategy

4. A forecast £189k overspend on the cash limit position and £350k overspend on the DSG position. This is an adverse movement of £205k on the cash limit position and a consistent position on DSG.
5. The adverse movement on the cash limit position is due to an increase in the transport overspend of £202k, due to increased demand and increased costs.

## Communities Portfolio

### Summary

6. As at month 10, the Portfolio is forecasting a full year outturn of an overspend of £6.72m. The key reasons for the outturn position are:

#### **Performance, Information and Planning (underspend of £585k):**

- The underspend position for PIPS is mainly due to the pay award budget (net of pay overspends) of £271k, which is held in Executive. There are underspends against the mail and insurance budget of £195k, £170k on staffing budgets in Performance & Planning & Quality, and other minor pay and non-pay underspends of £60k across the rest of PIPS. These are offset by staffing overspends in business support of £110k.

#### **Care & Support (overspend of £4.85m):**

- Access, Prevention and Reablement forecast an overspend of £300k due to spend on agency staff across the teams.
- Learning Disabilities returned an outturn of £4.24m overspend. This is made up of:
  - Purchasing LD is forecasting an overspend of £4.56m. This overspend is made up of £4.97m in new client costs (new packages and increases to existing packages) that have emerged in 2016-17, £1.13m of forecast unachieved savings, offset by a reduction in spend against the client packages rolled forwards from 2015-16 of £1.54m.
  - LD Assessment and Care Management is forecasting an overspend of £327k due to the full year cost of additional review teams. A proportion of the total cost of these teams is now set against existing budget due to vacancies in the establishment which has reduced the overspend.
  - LD Provider services is forecasting an underspend of £652k due to reductions in client hours as a result of a movement of clients from in-house services to independent provision (hours moved to purchasing budget) and the subsequent reduction in use of agency staff and bank staff.
- Long Term Support is showing an overspend of £1.45m. This comprises the net position of an overspend in adults purchasing of £1.88m, with an underspend on Adaptations, Housing and Health budgets of £93k and care management staff of £344k.

- Safeguarding Services are reporting an underspend of £132k as a result of non-pay/supplies and services underspends in the MCA Team and the Deprivation of Liberty budget.
- Provider Services are reporting an underspend against budget of £105k. The underspend is due to a £297k reduction in spend on Carers in the Adult Placement Shared Lives Service and underspends on salaries against Community Support Services of £100k. This is offset by a reported overspend against City Wide Care Alarms £302k as a result of lower income than budgeted. Reablement Services report a position which is almost balanced to budget as a result of drawdown of £309k of corporate funding to cover salary costs until full implementation of the MER.
- Contributions to Care has an underspend position of £858k against budget. This figure is made up of over achievements of income in Integrated Charge Income £742k and Residential Income of £522k netted down by overspends against SCAS staffing of £88k due to additional staffing recruited to work on Appointeeships, £45k on Health contributions to Direct Payments and under achievements of £72k in Property Income and in CHC income of £202k.
- Practice Development are forecast to underspend by £44k due to budget moving for vacant posts. Some Practice Development staff are included in the PIPs MER so further changes in forecast may occur this year.

### **Commissioning (overspend of £2,913k):**

- An underspend of £570k is reported by Commissioned Housing, mainly due to a delay in implementation of new Housing Related Support Contracts, coupled with annualised contracted savings and a small staff saving.
- There is an overspend against Commissioned Mental Health Services of £3.21m. This is made up of a £3.53, overspend in Mental Health purchasing and £450k overspend in the S75 Mental Health contract offset by forecast underspends on the Older People Mental Health contract of £728k and the Partnership and Grant Aid budget of £48k. Negotiations with the Care Trust have finalised for 16/17 activity at £450k above budget; discussions have begun to minimise the level of overspend in 17-18. There is an on-going conversation with the CCG to enable joint planning to be done in order to bring the overspend down within 2016-17.
- An overspend on Public Health Drug and Alcohol (DACT) of £126k. The majority of this is due to a forecast overspend on Contract Drug costs £88k, Non-Contract Treatment costs of £29k and minor overspends against Alcohol Programme £8k.

- Social Care Commissioning Service forecasts an overspend of £144k. There is a forecast overspend of £258k on the British Red Cross contract for Independent Living Solutions (ILS) along with an additional £15k increase in Communities Wellbeing Programme People Keeping Well (PKW), previously held in Care and Support, has now transferred to Commissioning. This is partly offset by an underspend on staffing against ILS £15k, PKW £23k and Commissioning Leadership team of £46k.

### **Community Services (underspend of £187k):**

- Locality Management is forecasting an underspend of £75k. There is an £169k overspend related to Voluntary Sector services, £119k of unachieved 15-16 savings on Grants offset by an in year saving of £56k, an “approved” staffing overspend on Health and Social Care integration budget of £50k, and loss of income from Sheffield Teaching Hospitals of £57k. Locality Area reports an underspend of £229k, as a £70k underspend on one off 16-17 funding has been formalised, as has a £87k on the Ward pots subject to a carry forward request attached to this report. The Locality Team report a £72k underspend on pay. The People Keeping Well reports a £16k underspend on the Right First Time community support worker service.
- Library Services are forecast £126k underspend. This is made up of the Heritage Team’s £37k underspend as a result of an increase in archiving income, Hub & Home Libraries of £85k due to over achieved income and underspend on non-staffing spend, and Central & Collections £31k mainly due to reduced salary costs. These are offset by forecast overspends against the Leadership team of £11k due to unfunded pay costs. The Development service are reporting an overspend of £27k, mainly due to a shortfall in forecast in the World Metal Index income of £56k as a result of the planned closure of the service along with other minor overspends on IT. Charges in the Service Development are offset by underspends on standby budget and supplies and services. Associate Libraries budgets are over-recovering income by £10k.
- Public Health staffing budgets are overspent by £15k as a result of slight delay in implementation of the MER.

### **Housing General Fund (underspend of £273k)**

The underspend in Housing General Fund is mainly due to:

- City Wide Housing Services (CWHS) - £273k underspend due to low uptake of small grants in Local Assistance Scheme, savings on staffing and higher than anticipated income.
- Business Planning - £26k overspend resulting from staffing costs where funding has yet to be identified.

- Neighbourhood Intervention and Support (NITS) - £264k underspend mainly as a result of higher than anticipated income and savings on staffing costs relating to Housing+ MER.
- Sustainable City - £278k overspend where funding is still to be identified for various projects, and legal fees relating to Parkhill.

### Financial Results

Service	Forecast Outturn £000s	FY Budget £000s	FY Variance £000s	Movement from Month 9	FY Variance Mth 9 £000s	Diff Mth 10 to Mth 9 £000s
PIPS	4,496	5,082	(585)	↔	(588)	3
CARE AND SUPPORT	103,181	98,320	4,861	↑	4,660	201
COMMISSIONING	27,597	24,684	2,913	↓	3,152	(239)
COMMUNITY SERVICES	6,178	6,365	(187)	↓	82	(268)
HOUSING GENERAL FUND	3,856	4,129	(273)	↔	(237)	(36)
<b>GRAND TOTAL</b>	<b>145,308</b>	<b>138,580</b>	<b>6,728</b>	<b>↓</b>	<b>7,069</b>	<b>(341)</b>

### Commentary

- The following commentary concentrates on the changes from the last report at Month 9.

#### PIPS

- Forecast £585k underspend, a minor change in the month.

#### Care and Support

- A forecast £4.85m overspend. This is a worsening position of £191k from the position in month 9.
- Long Term Support reports an overspend of £1.45m, which is an adverse movement to that reported in month 9 of £130k. The move is mainly due to an increase in forecast Purchasing costs as a result of new service users for Direct Payments, Residential and Nursing provision.
- The Contributions to Care position has improved by £478k. This is due to an improved position in the Continuing Health Care income from additional JPOC and S117 packages forecast in LD purchasing and increased forecast income for Residential, due to additional forecast costs in the Adults purchasing budget.
- The LD position has worsened by £609k from month 9. This is as a direct result of additional client costs that have emerged in month 10, together with a change in the forecast saving of £135k.
- Safeguarding Service forecasts £132k underspend and reports an improved position of £44k as a result of a challenge to prior month forecast costs.

### Commissioning

14. A forecast £2.91m overspend. This is an improved position, by £239k, from the month 9 outturn.
15. Mental Health Commissioning has improved by £197k, mainly due to movements in purchasing. There has been a transfer of clients into Adults of £90k and a reduction in forecast for citywide and daycare packages of £100k that should have been previously closed.
16. Social Care Commissioning has improved by £26k largely due to a delay in recruitment in the Commissioning Leadership Team and a small saving in ILS due to increased income collection.

### Community Services

17. A forecast £187k underspend. This is an improved position of £268k from the position in month 9.
18. Libraries, Archives and Information service financial position has improved by £35k as a result of correction of a duplication in pay costs in prior months.
19. Localities has a favourable movement of £228k, mainly due to review of spend on neighbourhood projects (£70k) and ward pots (£131k). A carry forward request relating to £156k of this underspend is attached to this report for approval.

### Housing General Fund

20. A forecast £273k underspend. This is a favourable movement of £36k from the position in month 9.
21. The favourable movement is minor in nature across all four areas of Housing General Fund.

### Proposed Budget Virements for Month 10

22. None

### Year to Date

23. The service needs to work with finance in 2017/18 to ensure the YTD forecast represents the true position of accrued income and expenditure which will aid the service in its planning during the year.

### Carry Forward Requests

24. Two carry forward requests have been received for funding in the Community Services division of service. The first report is around carrying forward an allocation given temporarily in 2016/17 to fund Community Projects within the Wards which has not been fully allocated in year. The second request is to carry



forward an element of the Ward Pot funding which is a recurrent budget and has not been fully allocated in year. Please see attached appendices.

## Place Portfolio

### Summary

25. As at month10 the Portfolio is forecasting a full year outturn of £384k under budget, (after allowing for a £192k carry forward requests) an improvement of £27k from the month 9 position. The key reasons for the forecast outturn position are:

- **Business Strategy & Regulation** is forecasting a £428k underspend largely due to additional property rent income and staff vacancies.

### Financial Results

Service	Forecast Outturn £000s	FY Budget £000s	FY Variance £000s	Movement from Month 9
BUSINESS STRATEGY & REGULATION	31,557	31,986	(428)	↓
CREATIVE SHEFFIELD	2,882	2,984	(103)	↓
CULTURE & ENVIRONMENT	29,922	30,075	(153)	↔
DEVELOPMENT SERVICES	79,964	79,856	108	↔
<b>GRAND TOTAL</b>	<b>144,325</b>	<b>144,901</b>	<b>(576)</b>	↓

### Commentary

26. Whilst there were no significant changes from the previous report, the section below highlights a key risk within the portfolio.

### Development Services

27. Whilst the position remains broadly balanced this year, a key underlying risk remains the planned savings within Streets Ahead and Parking services (£1.5m in total) which continue to be progressed with a view to being implemented during the latter part of the 2016-17 financial year. The current position assumes £200k savings are achieved this year, with the shortfall being largely offset by other contract cost reductions (£800k) and additional income from Planning fees (£400k).

28. There is a further risk around delivering the current forecast planning fee income, which, whilst based on latest service intelligence from pre-applications, is still subject to the volatility of the market.



**Year to Date**

29. Nothing significant to report.

**Carry Forward Requests**

30. The carry forward requests are as follows:-

- Major Events £150k – this is to cover known commitments on unfunded major events in 2017-18, including the Special Olympics and Tour de Yorkshire.
- Launchpad ESIF grant funded project of £42k – this reflects slippage of match-funding due to a delayed start on the 3 year grant funded project. This ensures the full draw-down of the approved grant and reduces the risk of non-delivery of outputs and the potential for clawback of the grant.

**Resources Portfolio****Summary**

31. As at month 10, the Portfolio is forecasting a full year outturn of a reduction in spending of £1.1m, an improvement of £94k from the month 9 position. The key reasons for the forecast outturn position are:

- An overspend of £217k on Customer Services due to the Customer Engagement Programme being unachievable in this financial year.
- An overspend of £213k on Finance due to inclusion of additional costs arising from the implementation delay in the ReFine Programme.
- An overspend of £503k on Transport and Facilities Management due to the pressures on the cleaning budget, unresolved funding in relation to the Voluntary Registration of land and CSSR project costs offset by staffing savings and additional income.

Offset by:

- A reduction in spend of £113k on Commercial Services, mainly due to employee savings through vacancy management.
- An increase in cashable savings of £605k on Commercial Services (Savings) due to confirmation and re-profiling of all the Early Payment Discounts and Project Savings.
- A reduction in spend of £237k on Human Resources, due mainly to the over recovery of income in relation to Project Support charges and underspends on employees.

- A reduction in spend of £692k on Central Costs due mainly to reduced numbers requiring funding in relation to Former Employee Pensions and income from H drive and mailbox charges.
- A reduction in spend of £402k on Housing Benefit, due primarily to the outcomes of Government fraud initiatives.

## Financial Results

Service	Forecast Outturn £000s	FY Budget £000s	FY Variance £000s	Movement from Month 9
BUSINESS CHANGE & INFORMATION SOLUTION	981	976	5	↔
COMMERCIAL SERVICES	642	755	(113)	↔
COMMERCIAL SERVICES (SAVINGS)	(2,703)	(2,098)	(605)	↓
CUSTOMER SERVICES	3,400	3,183	217	↔
FINANCE	6,797	6,584	213	↑
HUMAN RESOURCES	2,591	2,829	(237)	↔
LEGAL SERVICES	3,509	3,507	2	↔
RESOURCES MANAGEMENT & PLANNING	169	174	(5)	↔
TRANSPORT AND FACILITIES MGT	17,251	16,748	503	↑
TOTAL	32,638	32,658	(20)	↑
CENTRAL COSTS	22,972	23,664	(692)	↓
HOUSING BENEFIT	4	406	(402)	↔
<b>GRAND TOTAL</b>	<b>55,614</b>	<b>56,728</b>	<b>(1,114)</b>	↔

## Commentary

32. The following commentary concentrates on the changes from the previous month.

### Commercial Services (Savings)

33. An improvement in Commercial Services (Savings) of £334k due to additional Reed contract income.

### Finance

34. The adverse movement in Finance of £209k is due to the increased costs of the implementation delay for the ReFine programme.

### Transport and Facilities Management

35. The adverse movement in T & FM of £245k is due to; unresolved funding in relation to the Voluntary Registration of land, errors in the coding of income to FM, and the payment of a disputed utility bill to prevent legal action being taken, offset by a reduction in spend in relation to the Accommodation Strategy.

## Central Costs

36. An improvement in Central Costs of £114k, due to ongoing reductions in numbers requiring funding in relation to Former Employee Pensions and income from H drive and mailbox charges.

## Policy, Performance and Communications Portfolio

### Summary

37. As at month 10 the Portfolio is forecasting a full year outturn of an overspend of £243k, an adverse movement of £92k from the month 9 position. The key reasons for the forecast outturn position are:

- A £243k overspend due to an underlying in-year shortfall in the anticipated income from the new advertising contracts owing to the delays in negotiations. The position has worsened by £92k since last month.

## Financial Results

Service	Forecast Outturn £000s	FY Budget £000s	FY Variance £000s	Movement from Month 9
ACCOUNTABLE BODY ORGANISATIONS	0	0	0	↔
POLICY, PERFORMANCE & COMMUNICATION	2,545	2,302	243	↔
PUBLIC HEALTH	(65)	(65)	0	↔
<b>GRAND TOTAL</b>	<b>2,480</b>	<b>2,237</b>	<b>243</b>	↔

## Commentary

38. The following commentary concentrates on the changes from the previous month. There are no changes requiring commentary.

## Corporate

### Summary

39. As at month 9, the Corporate portfolio is forecasting a full year outturn of a £8.5m underspend.

- **Corporate Expenditure:** Corporate wide budgets that are not allocated to individual services / portfolios, including capital financing costs and the provision for redundancy / severance costs.
- **Corporate income:** Revenue Support Grant, locally retained business rates and Council tax income, some specific grant income and contributions to/from reserves.

## Financial Results

40. The table below shows the items which are classified as Corporate and which include:

Service	Forecast Outturn £000s	FY Budget £000s	FY Variance £000s	Movement from Month 9
CAPITAL FINANCING	31,528	34,357	(2,829)	↓
CORPORATE ITEMS	(449,492)	(443,835)	(5,657)	↔
GRAND TOTAL	(417,964)	(409,478)	(8,487)	↓

## Commentary

### Corporate items

41. Due to lower level of borrowing than originally planned during 2016/17, investment returns are in excess of target and new borrowing undertaken during the year was at a lower rate of interest than anticipated, therefore interest rate costs on borrowing have been lower, creating a net £433k positive movement.

## PUBLIC HEALTH BUDGET MONITORING AS AT

**31<sup>st</sup> January 2017**

### Purpose of the Report

1. To report on the 2016/17 Public Health grant spend across the Council for the month ending 31<sup>st</sup> January 2017.
2. The report provides details of the forecast full year spend of Public Health grant compared to budget.
3. The net reported position for each portfolio/service area would normally be zero as public health spend is matched by a draw down of public health grant. For the purposes of this report, and in order to identify where corrective action may be necessary, we have shown actual expenditure compared to budget where there is an underspend position.

### Summary

4. At month 10 the overall position was a forecast underspend of (£582k) which is summarised in the table below.

Portfolio	Forecast Full Year Expenditure	Full Year Expenditure Budget	Full Year Variance as at M10	Full Year Variance as at M9	Movement from Prior Month
CYPF	17,981	17,981	0	0	0
COMMUNITIES	12,174	12,388	-214	-166	-48
PLACE	2,647	2,798	-151	-173	22
DIRECTOR OF PH	1,746	2,163	-417	-217	-200
Total	34,888	35,470	-582	-556	-26

5. Key reasons for the forecast under spend are:

- CYP forecast to budget
- (£214k) underspend in Communities mainly due to reduced spend in Mental Health Commissioning contract activity. In addition, there are also a number of vacancies contributing to this overspend.
- (£151k) underspend in Place mainly due to employee reduced spend to budget. Forecast also includes funding for posts and smoke free initiatives.

- (£417k) under spend in Director of PH due to reduced spend around GP health checks, staffing vacancies on DPH and an error in forecasting that excluded anticipated funding transfers to Communities and Place.

6. Key Reason for month on month changes are:

- (£48k) improvement in Communities is a result of a number of vacancies that remain unfilled now been included in the forecast. In addition, further savings have been made as a result of reviewing forecasts, specifically taking out forecasts for schemes that are no longer going ahead.
- £22k deterioration in place is a result of factoring additional costs for combating cheap and illicit tobacco and supporting smoke free playgrounds.
- £200k improvement in Director of PH is due to a forecasting error that excluded anticipated funding transfers to Place and Communities as well as reduced spend around GP health checks.

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## **Communities Portfolio EXECUTIVE SUMMARY**

### **HRA Revenue Budget Monitoring 2016/17– as at January**

#### **Purpose of this Report**

1. To provide a summary report on the HRA 2016/2017 revenue budget for the month ending 31 January 2017, and agree any actions necessary.
2. The content of this report will be used as the basis of the content of the budget monitoring report to the Executive Management Team and to Members.

#### **Summary**

3. The HRA Business Plan is based on the principle of ensuring that investment and services required for council housing is met by income raised in the HRA.
4. As at month 10 early indications suggest an improved full year outturn position of £2.7m. As such, the funding contribution to the capital investment programme will be revised to take this into account. This is in line with the HRA Business Plan which sets out the Council's plans and priorities for investment in council housing over the next five years.

Main areas contributing to the outturn include a net increase in income of £531k primarily as a result of a reduced level of bad debt provision offset by a higher turnover of vacant properties; a reduction in other income of £192k due to revised interest due on HRA balances offset by an increase in service charge income; lower demand on the repairs service resulting in a saving of £379k; a reduction in overall running costs of £1.4m of which £2.1m relates to savings on staffing costs / vacancies due to the restructure of the service, offset by a £0.7m net increase in other running costs; and a reduction of £623k is also forecast on loan interest payments due to revised borrowing assumptions.

## 5. Financial Results

Housing Revenue Account (excluding Community Heating)	FY Outturn £000's	FY Budget £000's	FY Variance £000's
1.NET INCOME DWELLINGS	(147,281)	(146,750)	(531)
2.OTHER INCOME	(6,332)	(6,524)	192
3.HOMES-REPAIRS & MAINTENANCE	32,491	32,870	(379)
4.DEPRECIATION-CAP FUND PROG	39,436	39,436	-
5.TENANT SERVICES	51,504	52,855	(1,351)
6.INTEREST ON BORROWING	14,507	15,130	(623)
<b>Total</b>	<b>(15,675)</b>	<b>(12,983)</b>	<b>(2,692)</b>
7.CONTRIBUTION TO CAP PROG	15,675	12,983	2,692

### Community Heating

6. The budgeted position for Community Heating is a draw down from Community Heating reserves of £293k. As at month 10 the forecast position is a draw down from reserves of 200k, an improvement of £93k. This is mainly due to lower than expected usage due to the mild weather and a reduction in overall energy costs.

Community Heating	FY Outturn £000's	FY Budget £000's	FY Variance £000's
Income	(2,562)	(2,723)	161
Expenditure	2,762	3,016	(254)
<b>Total</b>	<b>200</b>	<b>293</b>	<b>(93)</b>

### Housing Revenue Account Risks

7. There are a number of future risks and uncertainties that could impact on the 30 year HRA business plan. As well as the introduction of Universal Credit and changes to Housing Benefits, the Government has announced a number of further changes in the Housing and Planning Act and Welfare Reform and Work Act. These include a revision to social housing rent policy, which will reduce rents for the next three years. This will have a considerable impact on the resources available to the HRA. In addition, other Government and changes in relation to fixed term tenancies and levy proposals in the Housing and Planning Act will impact on both tenants and the HRA business plan. Work is continually



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ongoing to assess the financial impact of these. Other identified risks to the HRA are:

- **Interest rates:** fluctuations in the future levels of interest rates have always been recognised as a risk to the HRA. These are managed through the Council's Treasury Management Strategy.
  - **Repairs and Maintenance:** existing and emerging risks within the revenue repairs budget include unexpected increased demand (for example due to adverse weather conditions) and future changes to contractual arrangements.
8. The HRA business plan will be reviewed regularly along with expenditure plans to ensure flexibility to respond to the expected Housing and Planning Act Regulations.



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## CAPITAL PROGRAMME MONITORING AS AT 31<sup>ST</sup> JANUARY 2016

### Summary

1. The approved capital programme budget for 2016/17 at 31 January is **£228.6m**.
2. This is a reduction of £19m from Month 9 due to various authorised changes to budget as summarised in Section 8.
3. The full year forecast in Month 10 is **£212.1m** – an increase of £6.3m on the Month 9 forecast.
4. At Month 10, the variance of forecast v actual is **-£14.5m** (8.5%) behind plan.
5. The forecasted full year variance is **-£16.5m** (Budget – Forecast) - this represents a slippage rate of **7.2%** which is down from 8.8% reported at Month 9.

Portfolio	Spend to date	Budget to Date	Variance to date	Full Year forecast	Full Year Budget	Full Year Variance on Budget
	£000	£000	£000	£000	£000	£000
CYPF	17,382	19,266	(1,884)	21,033	24,166	(3,133)
Place	38,484	41,721	(3,238)	62,398	64,722	(2,324)
Housing	59,831	62,362	(2,531)	76,657	82,333	(5,676)
Highways	8,019	9,735	(1,716)	11,320	12,166	(846)
Communities	169	325	(156)	369	325	44
Resources	3,157	8,145	(4,988)	10,411	14,998	(4,586)
Corporate	29,900	29,900	-	29,900	29,900	-
<b>Grand Total</b>	<b>156,942</b>	<b>171,455</b>	<b>(14,513)</b>	<b>212,088</b>	<b>228,609</b>	<b>(16,521)</b>

## 6. Summary of main slippage:

Of the main slippage items below, £0.7m can be considered as planned as this represents a potential saving on the Tinsley Primary School Project.

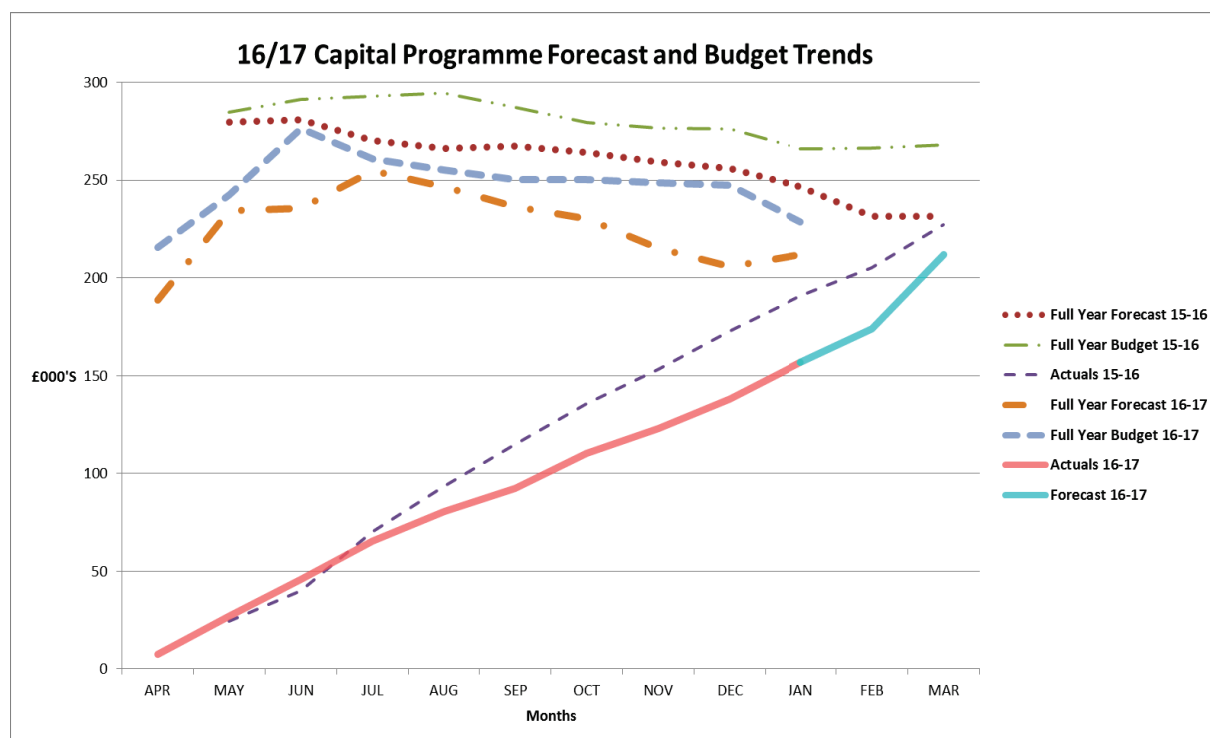
Project	Directorate	FY Budget	FY Variance on Budget	Explanation
		£000	£000	
PITCHED ROOFING & ROOFLINE	HOUSING	22,673	(2,004)	Slippage due to 2 contractors not hitting targets, both are being monitored.
FRA WORKS 16-17	RESOURCES	3,017	(1,964)	Delays in procurement of asbestos surveys. Programme of works not finalised
KITCHEN/BATHRM PLANNED REPLMT	HOUSING	6,581	(1,487)	Delayed start by contractor. Lower than expected volumes of work.
LDV FLOOD DEFENCE WORKS	PLACE	10,581	(1,467)	Numerous delays caused by landowners denying access.
HR+M TRANSPORT	RESOURCES	5,776	(1,270)	Slippage due to extended negotiations for improved deal on electric vehicles
TINSLEY PRIMARY	CYPF	6,665	(1,208)	Expected £700k saving to be realised. Slippage on previous site remediation costs
OLP INFRASTRUCT PUBLIC REALM	PLACE	4,908	(1,104)	Delayed start on site due to value engineering and clash with existing utility works
SF DEVOLVED CAPITAL 2011-12	CYPF	2,059	(1,100)	Funds Administered by SCC on behalf of schools
OLP FA PITCH	PLACE	998	(981)	Delayed start on site due to value engineering and clash with existing utility works
DH - METERING	HOUSING	2,109	(659)	Issues obtaining access to properties has slowed progress.
<b>Total</b>		<b>65,367</b>	<b>(13,245)</b>	

**Forecast:**

7. The graph shows that capital spend rates in 2016/17 continue to lag behind those seen in 2015/16, when the outturn was £232m.
8. Based on the current forecast of £212.1m, the monthly level of spend in February and March needs to increase substantially from that seen in previous months. Based on the predicted spend curve, an outturn around the £200m looks more likely at this stage. However, it should be noted that the significant increase in March forecast spend is due to the



recently approved one off payment of £10m relating to the new Light Weighting Centre Project.



## Overview of Capital Programme

9. The overall programme has increased by £96.5m to £825.8m. The key reasons for the overall increase relate to the addition of the 2021-2022 indicative budget for the Housing Programme of £52m, inclusion of and additional £28m expenditure to facilitate delivery of the Sheffield Retail Quarter (SRQ) and £10m of SCRIF funding to be passported to Sheffield University to support the new Light Weighting Centre at the Advanced Manufacturing Park.
10. The net £19m reduction in the current year budget is comprised mainly of re-profiling of Housing Capital Programme (-£19m), re-profiling of the SRQ budget (-£13m) and the addition of the Light Weighting Project (£10m).

	2016/17	2017/18	Future	Total
Month 9 Approved Budget	247.6	208.6	273.2	729.3
Additions	11.9	16.7	110.6	139.2
Variations	-2.4	-6.2	-31.1	-39.6
Slippage and Acceleration	-28.6	8.8	16.7	-3.1
Month 10 Approved Budget	<b>228.6</b>	<b>227.9</b>	<b>369.3</b>	<b>825.8</b>

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## General Commentary

11. Top 20 projects in the Capital Programme account for 67% of the current 2016/17 budget. The key **forecast variances** from Budget at Month 10 include:
- Housing programme is forecasting to outturn £5.7m below budget by the year end compared to £21.4m reported at Month 9. This improvement is largely attributable to the recently approved re-phasing of budgets in relation to the Stock Increase and Acquisitions Programme into future years rather than increased expenditure. The majority of forecast slippage remaining is now accounted for by a newly identified underspend on the Roofing Programme (£2m), Kitchen and Bathroom Replacements (£1.5m), District Heat Metering (£0.7m).
  - Place programme is forecast to be £2.3m below budget compared to £15.1m at month 9. This improvement is principally due to the re-phasing of the Sheffield Retail Quarter Budget by £12.8m in future years. Major slippage items remain the Lower Don Valley Flood Defence Project at £1.4m and OLP Infrastructure project now declaring a potential £1.1m underspend.
  - The Highways programme is forecasting to be £0.8m below budget due to delays on Better Buses schemes (£0.6m) and a proposed delay to a scheme at Forbes Road to coincide with other planned maintenance works (£0.2m).
  - The CYPF programme is forecast to be £3.1m below Budget of which £1.1m is slippage on the Devolved Formula Capital scheme administered by SCC on behalf of schools. A further £1.2m is due to anticipated final costs being below the approved budget on several projects, £0.2m of work at Aldine House Secure Unit is forecast to slip into 17/18 following a re-design of the accommodation and £0.5m forecast slippage on the new school development at Woodside.
  - Resources programme is forecasting to be £4.6m further slippage of £2m from Month 9. The increase due largely to newly declared slippage of the Housing Repairs and Maintenance Transport insourcing project of £1.2m and a further slippage of £0.7m on Fire Risk Assessment works, taking slippage on this scheme to £2.0m.

## Year to date variances

- In the Schools programme of £1.8m below budget, £1m is due to cost savings on projects which are forecast to outturn below budget with £0.55m on projects currently less than £100k behind profile. This is offset by a current overspend on Hallam Reconfiguration (£0.2m) and accelerated spend on Gleadless Primary (£0.2m) and equipment purchase at Don Valley Academy (£0.15m).
- The Housing programme is £2.5m behind the plan at Month 10.
  - There is accelerated expenditure of £1.5m on projects and £1.0m of known and funded overspends
  - This is being offset by major slippage of £4m on various projects. Key variances being on Roofing Programme (£1.2m), District Heat Metering (£1m), Sheltered Property Fire Alarm Works (£0.6m) and Kitchen and Bathroom Replacements (£0.4m)
- Place programme is £3.2 behind budget at Month 10.
  - The SRQ Programme is £3.0m ahead of budget year to date largely due to spend on Project Cavendish being ahead of the budget profile.
  - This is being offset by major slippage of £6.7m on various projects the key variance being Lower Don Valley Flood Project (£2.2m), Olympic Legacy Park Infrastructure Project (£1.9m), Beigton Leachate (£0.5m), Woodhouse Hub (£0.45m), Waste Management (£0.4m), Parkwood Resolution Site (£0.3m)
- Resources Capital programme is now £5.0m behind year to date principally due to slippage on Fire Risk Assessment programme (£2.0m) and the Housing Repairs and Maintenance Transport insourcing project (£1.3m) Several other projects are each recording a £100k - £150k of slippage.

## Risks

12. There are several projects where the anticipated spend in 16/17 is significantly behind plan but the funding is secure to complete the work, however the following projects present specific risks in respect of potential unfunded expenditure.

- The Olympic Legacy Park Infrastructure Project is funded through £4.9m of SCRIF funding which must be expended by 31<sup>st</sup> March 2017. This project is now forecasting to slip approximately £1.0m into 2017/18. Verbal assurances have been received from Sheffield City Region that this will be acceptable but final written confirmation is awaited.

## Approvals

13. A number of schemes have been submitted for approval in line with the Council's agreed capital approval process.

Below is a summary of the number and total value of schemes in each approval category:

- 8 additions to the capital programme (including feasibility requests) with a value of £20.6m:
- 18 variations (including Director Variations) to the capital programme amounting to a decrease of £20.1m
- 5 re-profiles including slippage and accelerated expenditure resulting in slippage from 2016/17 of £1.9m

Further details of the schemes listed above can be found in Appendix 6.1.

Scheme Description	Approval Type	Value £000	Procurement Route
<b>THRIVING NEIGHBOURHOODS AND COMMUNITIES</b>			
<b>Highways</b>			
<p><b>Langsett &amp; Forbes Road (Accident Savings)</b>  As part of the Council's Accident Saving scheme, this project is delivering one large accident savings engineering scheme at Hillsborough (Langsett Road / Forbes Road) to:</p> <ul style="list-style-type: none"> <li>• Achieve a reduction in the number and severity of road injury collisions.</li> <li>• Contribute to the creation of a safer residential environment, which will allow easier access to local facilities for all; encouraging sustainable modes of transport as well</li> </ul> <p>The works were originally planned to take place in 2016/17 but the project is still in feasibility because of the Traffic Management requirements to build in such a busy area.</p> <p>There are major works to the tram tracks taking place in Hillsborough in 2018/19 so it's now planned to carry out these Accident Saving works at the same time to minimise disruption.</p> <p>Funded by Local Transport Plan (LTP)  N.B. LTP allocations for 2018/19 are not yet confirmed are expected to be available to meet this commitment.</p>	Reprofile	16/17 -195 17/18 25 18/19 170	N/A
<p><b>BRT</b>  The Bus Rapid Transport scheme has been implementing general carriageway, footpath and junction improvements between the City Centre and Meadowhall including</p>	Reprofile / Variation	16/17 133 17/18 -72	N/A

<p>alterations to traffic signalling, signage and other sundry works to provide a high speed bus link between Sheffield and Rotherham.</p> <p>Approval is sought to:</p> <ul style="list-style-type: none"> <li>- Accelerate £72k of the existing Local Transport Plan contribution to this scheme from 17/18 to 16/17</li> <li>- Recognise an additional £62k of revenue contributions to the scheme to meet Project Manager costs and interest charges on Growing Places Loan</li> </ul>			
<p><b>Spital Hill (Tesco)</b>                  The original scope of this project was to purchase &amp; install 20 cameras that will provide journey time data to feed into a common database (being procured by Rotherham MBC) across South Yorkshire.</p> <p>It has since been decided to buy the data from companies who already collect it because camera equipment becomes out of date and attracts commuted sums. This method of obtaining the data would still satisfy the S106 funding.</p> <p>As the project no longer results in the creation of a capital asset this project will now proceed as a revenue scheme</p>	<p>Variation</p>	<p>-98</p>	<p>N/A</p>
<p><b>Hutcliffe Wood Cycle Route (Sheaf Valley Riverside Route)</b>                  This project derives from the wider South Sheffield Cycling project. The Initial Business Case allowed feasibility work to look at a series of options on Archer Road and Millhouses Park potentially extending the existing Sheaf Valley route with an off road track into Millhouses Park. However most of the options were unrealistic because of other factors e.g. flood management works in Millhouses Park meant constructing a route through there would be unwise.</p>	<p>Addition</p>	<p>37</p>	<p>Existing non-measured term contract</p>

<p>It has therefore been decided to develop a cycle track through Hutcliffe Wood, widening and resurfacing an existing footpath. This will improve facilities for current users, enable cyclists to use a path that is currently a footpath, and meet the Section 106 (S106) funding criteria.</p> <p>The current approval for feasibility is £27,181 The 16/17 budget will now be increased to £47,000 to complete feasibility (£29,500) and commence detailed design (£17,500) And an initial 17/18 budget entered for £17,000 to complete detailed design.</p> <p>It is expected that the total final scheme costs will be £254</p> <p>Funded by S106</p>			
<p><b>Housing</b></p> <p><b>New Build Council Housing Phase 4a-ADLINGTON Older Persons Independent Living (OPIL)</b></p> <p>Following consultation with members in October 2016 it was agreed to change the profile of the Council Housing Stock Increase Programme to increase the number of new build units and reduce the number of acquisitions, to facilitate a stronger focus on housing growth.</p> <p>According to the latest Projecting Older People Information (POPPI), the population over 65 in Sheffield is currently around 92,000 and projected to rise by 5,000 by 2020 and 13,000 by 2030.</p> <p>Older people report that their preference is to remain in their own home with care,</p>	<p>Addition</p>	<p>13,920</p>	<p>Competitive process using YORbuild2 framework</p>

<p>rather than have to move into a care home. In response, Sheffield now has a strategy of supporting people to remain in their own homes as long as it is affordable to reduce the number of people entering residential care. The development of well-designed specialised housing is an integral part of this strategy.</p> <p><b>Adlington Site</b>          The site was cleared of Council housing over 10 years ago. It is a highly visible site at the junction of two main roads close to Chaucer district centre. As such, its continuing non-development is unhelpful to the regeneration of Parson Cross.</p> <p>Currently new developments are delivering family housing. This leaves a gap for older persons housing that this scheme would fill, whilst also contributing more high quality housing.          The site is well-located for the client groups with easy access to amenities and public transport.</p> <p>The scope of the proposed project is as follows:</p> <ul style="list-style-type: none"> <li>• Development of c.120 new homes for older people</li> <li>• Procurement of contractor with multi-disciplinary design team</li> <li>• Preparation and submission of planning application</li> <li>• Development of a shared equity model for older people</li> <li>• Development of an operating model for the scheme</li> </ul> <p>The project forms part of a wider programme that aims to deliver four new OPIL schemes in the city.</p> <p>The cost of this project is £13.92m. Construction being £11.167m, site clearance and prep £1.293m Fees £800k and a Contingency of 5% £600.</p>			
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<p><b>New Build Council Housing Phase 4b(Learning Disabilities)</b>                  Following consultation with members in October 2016 it was agreed to change the profile of the Council Housing Stock Increase Programme to increase the number of new build units and reduce the number of acquisitions, to facilitate a stronger focus on housing growth.</p> <p>The number of adults with learning disabilities supported by the Council increased by 5% per annum from 2005/06 to 2015/16. The proportion of adults with a learning disability supported by the Council per head of overall population has been above the national average since 2012/13.</p> <p>These increasing numbers are largely made up of younger adults. Approximately 60% of the increase in numbers was in people under 25. Many of these younger people have significant additional needs, including complex health conditions, autism and behaviours that may challenge.</p> <p><b>our analysis of future demand is that:</b></p> <ul style="list-style-type: none"> <li>• Many of the increasing number of younger adults with learning disabilities are likely to require accommodation over the next five years, and many have complex needs requiring specialist accommodation and support.</li> <li>• There is an increase in the number of adults with learning disabilities living with older family carers. Many are likely to require accommodation and support over the next five years.</li> <li>• These factors will combine to create an increase in demand for both improved support in families to prevent family breakdown and an increase in the demand for specialist accommodation.</li> </ul> <p><b>This scheme will deliver</b></p> <ul style="list-style-type: none"> <li>• 20 new one-bed homes for people with a mixed range of learning disabilities at the Adlington Road Site</li> </ul>	<p>Addition</p>	<p>2,320</p>	<p>Competitive process using YORbuild2 framework</p>
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<ul style="list-style-type: none"> <li>The procurement of a contractor to lead a design team to prepare and submit a planning application for the development</li> <li>The identification of suitable prospective residents for the scheme</li> </ul> <p>Design and build costs of the project are estimated at £2.32m (£116,000 per unit). This will be funded by £657k capital receipts and £1.363m HRA Borrowing.</p>			
<p><b>New Build Council Housing Phase 3 Learning Disabilities</b>  This is also a Learning Disabilities scheme to which the information above applies. This project will deliver an 8-unit scheme for people with complex, high-level LD needs, at a total design and build cost of £1.12m (£140,000 per unit).</p> <p>Two viable sites were identified for the scheme (Wordsworth Avenue and Palgrave Road, both in Parson Cross). After consideration of both sites, advice from the local Area and Neighbourhood staff was that their preference would be for the scheme to be delivered on the Wordsworth Avenue site. However, if abnormal costs on this site prove to be too high, the scheme could potentially be moved onto Palgrave Road.</p> <p>This is funded by £575k of capital receipts and £546 of HRA Borrowing.</p> <p>The cost is split into construction of £836k, fees of £107k site preparation £100k and a contingency of 50k</p>	<p>Addition</p>	<p>1,120</p>	<p>Competitive process using YORbuild2 framework</p>
<p><b>Block allocation -New build Housing</b>  Funding transferred to deliver New Build Council Housing Projects</p>	<p>Variation</p>	<p>-17,360</p>	<p>N/A</p>
<p><b>Garage Strategy - Improvements</b>  Concerns about the poor condition of Council owned Garages and the level of empty garages, prompted a detailed option appraisal to inform the asset management Strategy and the 30 year Housing Revenue Account (HRA) business plan.</p>	<p>Addition</p>	<p>2,756</p>	<p>Competitive process using YORbuild2 framework</p>

<p>Recommendations have been made for each garage location across the city as to improve the garage or demolish. The proposed strategy is to only invest in the garages where income exceeds expenditure over a 15 year period.</p> <p>It is recommended to carry out improvement works on 3271 garages comprising of new doors, flat roofs, garage renewal painting and concrete repairs. 333 garages need further investigation and this has been factored into the budget of £2.755m.</p> <p>£564k has already been approved for the demolition work.</p> <p>This work is funded by the HRA.</p>			
<p><b>Block allocation- Garages</b> Funding transferred for Garage Strategy Improvements</p>	Variation	-2,756	N/A
<p><b>Grange Crescent</b> The Community Investment Plan (CIP) Locality Hubs Strategy utilises the information collated through the asset review and highlighted Learning Disabilities Provider Services as an opportunity for property rationalisation. The Service was occupying 4 buildings that were deemed not fit for purpose due to their poor state of repair and configuration of space.</p> <p>The options for the centralisation of the service are limited within the council's current means and therefore the existing Grange Crescent facility had been highlighted as the only property which has the capacity for the proposed uses and remains relatively accessible. Therefore the project focuses on optimising and making this property fit for purpose.</p>	Addition	360	Competitive process using YORbuild2 framework

<p>Due to the poor condition of the buildings previously occupied by the Service, the move to Grange Crescent was necessary before any required alterations to make the building fit-for-purpose had been made. The Service and Transport and Facilities Management have provided the necessary funding to address immediate Health &amp; Safety concerns within the building but many essential works are still required which will be addressed in the scope of works proposed for this project. The essential works are overlaying of a leaking flat roof and replacement of some standard windows which are unsafe when opened.</p> <p>The objective of this project is to optimise Grange Crescent via refurbishment to provide a fit for purpose hub facility for Learning Disabilities Provider Services and provide facilities that are fit for purpose and to meet aspirations for timescales, allowing for the short-medium term (1-5yrs).</p> <p>This enables the following properties to be released as surplus, reducing the council's liability;</p> <ul style="list-style-type: none"> <li>- Beaumont Day Centre</li> <li>- Blackstock Road</li> <li>- Hallamgate Day Centre</li> <li>- Love Street</li> </ul> <p>The total project costs are as follows:          Minimal Refurbishment - £218k (17k spent on feasibility)          Roof Overlay - £67k          Window Replacement - £58k  <b>Total of All works = £360K</b></p>			Variation	200	N/A as forms part of existing
<p><b>Council Housing Fire Safety – Compartmentalisation</b>          This project will carry out work to properties to ensure that properties are not in breach</p>					

<p>of the Regulatory Reform (Fire Safety) Order 2005. The initial assessments of the works required did not fully take into account potential roof void works and the numbers of replacement fire doors were not fully identified and it has been these two main areas where the level of work carried out has far exceeded the original estimates. Additional budget of £200k is to be drawn down from the Essential Investments budget allocation to enable this work to be completed.</p>			Measured term Contract
<p><b>Essential Investments Block Allocation</b> Funding transferred for Fire safety Compartmentalisation</p>	Variation	-200	N/A
<p><b>Culture</b> <b>FA Pitches Thorncliffe</b> This approval is to recognise additional funding from a revenue contribution of £69k to cover the following increased costs to the development of new 3G football pitches at Thorncliffe :</p> <ul style="list-style-type: none"> <li>• Ramp works £15k</li> <li>• Tarmac in front of Pav £14k</li> <li>• CCTV £12k</li> <li>• Repairs to Mortomley close £10k</li> <li>• Add fence to pitch £8k</li> <li>• Increased security £5k</li> <li>• Welfare units £5k</li> </ul>	Variation	69	N/A
<p><b>Parks</b> <b>Colley Park Improvements</b> Colley Park is a site which has suffered from significant antisocial behaviour issues in the past. Historical vandalism has left the site in a poor state with remnants of old facilities that are in need of removal. As a result the site scores low on Sheffield</p>	Addition	85	Competitive quotations through local contractors

<p>Standards.</p> <p>New housing is being built adjacent to the site and Section 106 funding from this development is specifically available for making improvements to Colley Park, see breakdown of costs below.</p> <p>This project aims to deliver improvements that will help tackle the current site issues and reduce antisocial behaviour by opening up views and sight lines through the green space providing an improved open space environment for new and existing residents.</p> <p>This will be achieved by:</p> <p>Removal of old play equipment and re-grading of mound, associated landscaping, and drainage works £28,000</p> <p>Securing Site Frontage – low stone walling at entrance points £21,000</p> <p>Footpath Resurfacing £15,062</p> <p>Tree Planting £8,000</p> <p>and includes fees of:</p> <p>Urban Environmental Design £7,298</p> <p>CDS £6,000</p> <p>TOTAL £85,360</p>			
<p><b>INFRASTRUCTURE :-</b></p> <p><b>SUCCESSFUL CHILDREN &amp; YOUNG PEOPLE :-</b></p>			
<p><b>New 2-18 Through School - Woodside</b> This project will provide a new through school on the former Pye Bank Nursery &amp;</p>	<p>Variation</p>	<p>1,485</p>	<p>N/A</p>

<p>Infants site. It will deliver a 2FE Primary, 5FE Secondary and 6th Form Accommodation provision, with a new build and refurbishment of an existing Grade 2 Listed building.</p> <p>Estimated total project costs are in the region of £29m, with £2.267m having already been authorised for feasibility, design and enabling works. This request is for a further £1.485m for additional enabling works to be done ahead of schedule, taking the total project value at this stage to £3.752m.</p> <p>The project is to be fully funded from the DfE grant funded CYPF Basic Need Block Allocation.</p>			
<p><b>Reignhead Primary Heating</b></p> <p>This project was set up to provide a replacement boiler at the school site. A new condensing boiler was fitted which proved to be a cheaper solution that originally envisaged.</p> <p>Final project costs have now come to £112k, resulting in an underspend of £114k that is proposed to be re-allocated to the CYPF Condition/Basic Need Block Allocation, from which the project was originally funded.</p>	Variation	-114	N/A
<p><b>CYPF Condition/ Basic Need Block Allocation</b></p> <p>This block allocation is an amalgam of the Basic Need and Condition block allocations, that are both fully funded by annual grants from the Department of Education (DfE), in order to support Local Authorities in the provision of adequate facilities to meet demand for numbers of pupil places and the longer term maintenance of school buildings to an acceptable standard.</p> <p>This variation request seeks to allocate £1.485m for additional enabling works at Woodside 2-18 Through School and to add back underspends of £114k and £1.5k from the Reignhead Primary Heating scheme and Capital Maintenance Radon projects as described above. The net effect being a reduction from the block allocation of £1.370m.</p>	Variation	-1,370	N/A



<p><b>Aldine House - Undercroft Area 2</b></p> <p>This project was initially commissioned following feasibility and design work, funded by the DfE, to create a new sleeping-in room, a medical room, a staff workshop, a large room for mixed use by staff and residents, as well as an extension of the dining room at Aldine House Secure Home for Young People.</p> <p>On review of the final costings received from a tendering exercise, the Undercroft Area, 2 and 2-Bed Extension projects were then combined, to be treated as one project, to provide 2 additional welfare beds and increased physical infrastructure for staff to support additional bed provision under a new combined DfE Agreement dated 13 February 2017.</p> <p>There is a resultant £248k reduction in cost for this part of the works in the Undercroft Area, but an increase in cost on the 2-Bed Extension element of £207k, resulting in a net reduction in cost of £41k for the two combined projects.</p> <p>The combined project is fully funded by the DfE and requires EMT approval for the overall net reduction in cost of £41k*, but does not require Cabinet approval for the changes in costs of over £100k to the individual projects, as they were treated as one programme when authorised by Cabinet initially.</p>	Variation	-248	N/A
<p><b>Aldine House - 2 Bed Extension</b></p> <p>This project was initially commissioned following feasibility and design work, funded by the DfE, to provide a 2-Bedroom corridor extension, largely self-contained, with a kitchenette/living room area included.</p> <p>On review of the final costings received from a tendering exercise, the Undercroft Area</p>	Variation	207	N/A



<p>2 and 2-Bed Extension projects were then combined, to be treated as one project, to provide 2 additional welfare beds and increased physical infrastructure for staff to support additional bed provision under a new combined DfE Agreement dated 13 February 2017.</p> <p>There is a resultant £207k increase in cost for this part of the works in the 2-Bed Extension Area, but a reduction in cost on the Undercroft Area element of £248k, resulting in a net reduction in cost of £41k* for the two combined projects.</p> <p>The combined project is fully funded by the DfE and requires EMT approval for the overall net reduction in cost of £41k, but does not require Cabinet approval for the changes in costs of over £100k to the individual projects, as they were treated as one programme when authorised by Cabinet initially.</p>			
<p><b>STRONG ECONOMY</b></p>			
<p><b>SLIPPAGE / ACCELERATED SPEND:-</b></p>			
<p><b>INFRASTRUCTURE</b></p>			
<p><b>H, R &amp; M Transport</b>                  This request is to slip £1.27m from 16/17 into 17/18 following a programme delivery review, as late negotiations have taken place to try to secure a better deal on the purchase of some electric vehicles, with an estimated 78 of the original 356 vehicles now expected to be received in the first three months of 17/18. Expenditure has been re-profiled to reflect current timescales.</p>	<p>Slippage</p>	<p>-1,270</p>	<p>N/A</p>
<p><b>THRIVING NEIGHBOURHOODS AND COMMUNITIES</b></p>			
<p><b>Norton Aerodrome</b>                  This submission is to slip £24.3k from 2016/17 into 2017/18 and to slip £330k from</p>	<p>Slippage</p>	<p>-354</p>	<p>N/A</p>

<p>17/18 to 18/19. The site will not now be developed as fast as originally proposed. The site has been leased for 5 years; the lessee is responsible for maintenance of the site until such a time development will take place. The site is in the Green Belt and the project has slipped to align with local plan timescales. Physical works on site will be delayed until public consultation on site options is concluded.</p>			
<p><b>Tinsley Public Art</b> This submission is for slippage of £8k from 16/17 to 17/18 and £154k from 17/18 to 18/19. Slippage is due to design stages of the project taking longer than anticipated. Expenditure has been re-profiled to reflect current timescales. Expenditure and timescales have been agreed by Tinsley Art Project Board and E.ON plc UK (the major funder).</p>	Slippage	-162	N/A
<p><b>PROCUREMENT STRATEGY</b></p>			
<p><b>School Kitchens Refurbishment 2017-19: (Procurement Strategy only)</b> The council delivers a number of maintenance and refurbishment projects for the School Food Service. There are a number of priority schemes, which are currently being developed. Although revenue funded, these will affect the value of a capital asset and therefore are being reported to CPG.  The total project budget is £500k. We envisage this budget will be split into a number of smaller schemes which will be delivered during school holidays.</p>	PS	500	Competitive quotations through local or regional contractors
<p><b>FEASIBILITY:- (Note only)</b></p>			
<p><b>THRIVING NEIGHBOURHOODS &amp; COMMUNITIES</b></p>			
<p><b>Former Parson Cross College Site Play</b> New housing is being built on the Former Parson Cross College Site and S106 from this development is available for play facilities, which must be spent within 400m of the development site.</p>	Feasibility	7	N/A

<p>Colley Park is the nearest open space to the development so may be a suitable site. The park has suffered from significant antisocial behaviour issues in the past. Historical vandalism has left the site in a poor state with remnants of old facilities that are in need of removal. As a result the site scores low on Sheffield Standards but there is some concern about investing the play money at this site.</p> <p>The feasibility aims to carry out consultation to determine the preferred option for the spend of the play facilities contribution. This will include assessing local need and desire for investment in play at Colley Park, considering options for type of play facility to be delivered and considering whether there are any alternative site options. The design of the preferred option will then be developed and costed.</p> <p>The feasibility will consist of the following SCC fees:                  Survey Costs £608                  Concept Design (inc site appraisal workshop, consultation drawings) £3,244                  Design Development £3,040                  TOTAL £6,892</p> <p>Funded by S106</p>			
<p><b>DIRECTOR VARIATIONS:- (Note only)</b></p>			
<p><b>THRIVING NEIGHBOURHOODS &amp; COMMUNITIES</b></p>			
<p><b>Urban Nature Parks</b>                  This project facilitates the change in management of 300 hectares over 55 sites of the Parks and Countryside estate. Moving away from formal amenity management toward naturalistic and environmentally sensitive land use to bring about the following outputs:</p>	<p>DV</p>	<p>16/17 24                  17/18 9                  18/19 -9</p>	<p>N/A</p>

<p>Trees planted and woodland created, access improvements- footpath creation and upgrade, improved signage, increased site security, new and enhanced habitats. The aim is to reduce maintenance costs and therefore make revenue savings without compromising the quality of the customer service provided and without a decline in the standard of the estates.</p> <p>The project is part funded by the Forestry Commission of which 30% is conditional on the successful establishment of woodlands at the funded sites after 10 years. The final part of this funding will be paid in 2019/20 and can still be reduced depending on the above condition.</p> <p>This variation effects a budget increase of £24k</p> <p>2 issues have brought about this variation:</p> <ol style="list-style-type: none"> <li>1. The payment expected from the Forestry Commission in 2019/20 was £25,800 (split equally across 16/17, 17/18, and 18/19) but has just been confirmed at £25,152 which is a reduction of £648. The funding has slightly reduced because of changes to the planting areas and this reduction will be borne in 16/17.</li> <li>2. A budget reduction in 15/16 of £168K due to savings was overstated and therefore the available budget for site improvements planned for 16/17 wasn't sufficient. A Revenue Contribution has been offered to cover the resulting shortfall, as planned works still had to take place to secure the remaining Forestry Commission funding.</li> </ol>			
<p><b>ECB Cricket Pitches</b></p> <p>SCC were awarded a grant from the England and Wales Cricket Board (ECB) to install and maintain 10 non turf pitches at:</p> <p>Graves Park x 2, Bents Green x 2, Ecclesfield Park, Mather Road, Hollinsend Park, Don Valley Bowl, Meadowhead School, Emmanuel School (Thorpe Green)</p>	<p>DV</p>	<p>11</p>	<p>N/A</p>

<p>Following the tender process the grant was settled at £124,850 but in November 16 the ECB offered an uplift of £10,500</p> <p>This variation affects a budget increase to allow expenditure up to the increase grant figure.</p> <p>Funded by English Cricket Board and Revenue Contribution</p>			
<p><b>Graves Park Inclusive Play</b></p> <p>This project was to build an inclusive play area at Graves Park, works took place and were completed in 2012. It has now transpired that the final payment to the contractor of £9k had not been made.</p> <p>There remains sufficient funds from the original project allocations to meet this obligation</p> <p>Friends of Group £5,803.42 RCC £2,863.58</p>	DV	9	N/A
<p><b>Women of Steel</b></p> <p>This project was to construct a memorial to the women of Steel. The bronze statue was unveiled in June 16 and 800 commemorative medallions issued in Sep 16. Fundraising has been closed and final balance paid to SCC by South Yorkshire Community Foundation. More funds were raised that anticipated and balance will be used to complete the education and interpretation elements of the project. This submission is to slip £818 to 17/18 due to lower than anticipated costs and add £2,168 as the final balance of the fundraising extending the project to July 17 in order to complete the education and interpretation stage of the Project.</p>	DV	Slippage -1 Addition 2	N/A

<p><b>INFRASTRUCTURE</b></p> <p><b>Botanical Gardens Public Toilets</b>  This project was originally authorised for the installation and maintenance works to the Public Toilets in the Botanical Gardens, such that they were installed and maintained to the required standard.</p> <p>This variation reflects a revision to meet the final estimated contract costs; being an increase of £13k, which is to be funded by a revenue contribution to capital in 17/18 should it be required in the final settlement, once the £7k contingency is used.</p>	DV	13	N/A
<p><b>SUCCESSFUL CHILDREN &amp; YOUNG PEOPLE</b></p> <p><b>Capital Maintenance - Radon Extraction</b>  This project was set up for the installation of Radon Extraction Equipment at various schools across the Sheffield City Council schools' estate as required, following the implementation of a systematic monitoring process.</p> <p>Final project costs have now come to £48.5k, resulting in an underspend of £1.5k that is proposed to be re-allocated to the CYPF Condition/Basic Need Block Allocation, from which the project was originally funded.</p>	DV	-1.5	N/A

Scheme Description	Approval Type	Value £000	Procurement Route
<p><b>ReFine Programme</b></p> <ul style="list-style-type: none"> <li>Programme established to plan and implement the Council's replacement Finance and Procurement System – Capita IBS Integra.</li> <li>Programme impacts on all areas of the Council, both suppliers and customers. It is critical that the final design meets the Council's requirements, the programme is resourced with the right expertise and users are supported to use the new functionality effectively.</li> <li>The final business case was approved on 18<sup>th</sup> July 2016 with a (revised) implementation date of 12<sup>th</sup> December 2016 with total funding approved of £3.64m at this date. Full implementation is now forecast to be within Quarter 1 17/18; for an estimate on the current worst case position of the end of June 2017 there is a forecast additional funding requirement of £1.2m, for which approval is now requested.</li> <li>Funding has been identified from existing budgets</li> </ul>	Addition	£1,200 (£700k16 /17, £500k in 17/18)	Multiple with support from Commercial Services

<p><b>Locality Management</b></p> <ul style="list-style-type: none"> <li>• This £137k budget was established to tackle local projects within a number of priority wards as identified by local councillors as well as ‘city-wide’ projects as identified by the Cabinet for Libraries &amp; Community Services (Cllr. Jack Scott).</li> <li>• Councillors want to ensure maximum value for money with the services and activities they wish to fund that will tackle their ward priorities. The end of the financial year is prohibiting this in a few of the targeted wards.</li> <li>• Approximately £20k of the carry forward has been ringfenced for 4 local projects that have been delayed due to unforeseen circumstances. If the request was not approved then these projects would not proceed resulting in reputational damage for the Council.</li> <li>• The fund will be spent on the local projects, activities and services that have been identified and will tackle the agreed ward priorities (as identified by ward councillors).</li> </ul>	<p>Addition</p>	<p>£70</p>	<p>Carry forward of 16/17 budget</p>
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<p><b>Ward Pots</b></p> <ul style="list-style-type: none"> <li>Councillors have annual ward budgets totally £300k. The following is a breakdown of the subject of the request broken down per Business Unit;             <ul style="list-style-type: none"> <li>49071 (South East) - £9,598</li> <li>49702 (South) - £5,404</li> <li>49703 (South West) - £2,972</li> <li>49704 (Central) - £18,940</li> <li>49705 (North) - £2,574</li> <li>49706 (North East) - £18,000</li> <li>49707 (East) - £29,219</li> </ul> </li> </ul> <p><b>Total - £86,707</b></p> <ul style="list-style-type: none"> <li>Councillors want to ensure maximum value for money with the services and activities they wish to fund that will tackle their ward priorities. The end of the financial year is prohibiting this in the majority of the wards. The carry forward will also help mitigate against the proposed 15% reduction to the ward budgets in 2017/18.</li> <li>Analysis of ward budget allocations in previous years indicates that 70% of the ward budgets are invested directly into the VCF sector. If the request was not approved then approximately £60k would not reach various community organisations across the city and support their activities that primarily targets our most disadvantaged communities of place and identity. Potential impact on various communities of identity can be provided if required.</li> <li>The remaining 30% of the budget is primarily allocated to public services that, again, have a direct impact on the most disadvantaged communities.</li> </ul>	<p>Addition</p>	<p>£87</p>	<p>Carry forward of 16/17 budget</p>
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<p><b>Place Carry-Forward Requests</b></p> <ul style="list-style-type: none"> <li>Major Events £150k – this is to cover known commitments on unfunded major events in 2017-18, including the Special Olympics and Tour de Yorkshire. If the request were not approved then given the events are going ahead, Place would need to identify equivalent savings in 17-18.</li> <li>Launchpad ESIF grant funded project £42k – this reflects slippage of match-funding due to a delayed start on the 3 year grant funded project, ensuring the full drawn-down of approved grant and reducing the risk of non-delivery of outputs and the potential for grant clawback. If this request were not approved, it reduces overall spend on the project by over £100k (£60k lost grant) with a consequential increased risk of non-delivery of outputs and potential grant clawback, or necessitates equivalent savings being identified in 17-18 to maintain the current approved position.</li> </ul>	<p>Addition</p>	<p>£192</p>	<p>None – activity already underway</p>
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